

HEALTH AND WELL-BEING BOARD 5 DECEMBER 2017

AN UPDATE ON THE HEREFORDSHIRE AND WORCESTERSHIRE SUSTAINABILITY AND TRANSFORMATION PARTNERSHIP

Board Sponsor

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Author

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Priorities

Mental health & well-being
Being Active
Reducing harm from Alcohol
Other (specify below)

(Please click below
then on down arrow)
Yes
Yes
Yes

Safeguarding

Impact on Safeguarding Children
If yes please give details

No

Impact on Safeguarding Adults
If yes please give details

No

Item for Decision, Consideration or Information

Information and assurance

Recommendations

The Health and Well-being Board is asked to:

- **Receive the responses provided in line with the points raised by HWB members at the joint Herefordshire and Worcestershire HWB in June 2017.**
- **Take note of the development towards Accountable Care.**
- **Consider which areas of the plan they would like to receive further detail on from the STP.**

Background

1. As previously reported, the STP builds upon local transformation work already in progress through Well Connected, the Future of Acute Hospital Services in Worcestershire and other local transformation schemes. The purpose of the STP is to develop the opportunities for local bodies to work on a more sustainable planning footprint in order to address the Triple Aim Gaps:

- **Health and Well Being** - The main focus of this work is on achieving a radical upgrade in illness prevention to reduce the long term burden of ill health – both from a quality of life perspective for individuals and a financial perspective for the health and care system.
- **Care and Quality** - The main focus of this work is on securing changes to enable our local provider trust to exit from the CQC special measures regime and to reduce avoidable mortality across the system through more effective health interventions in areas such as cancer, stroke, dementia, mental health and improved maternity services.
- **Finance and Efficiency** - The main focus of this work is on reducing unwarranted variation in the demand and use of services and securing provider efficiencies through implementing new approaches to care provision.

2. The STP is undertaking a refresh of the financial model to understand the current position financial gap to 2020/21. This will enable a review of the transformation programmes that underpin the delivery of the STP Plan.

Health and Well-Being Board Request

3. At the July 2017 HWB Meeting members received the final STP Plan that was published on the 5th of July and is available at www.yourconversationhw.nhs.uk. The HWB provided the following points for the STP to consider in context of this, response from the STP are then provided below:

- *Worcestershire Health and Well-being Strategy priorities. The Board has sought reassurance that the Strategy priorities are strongly reflected in the STP. These priorities are: prevention; reducing health inequalities; reducing the harm from alcohol; increasing physical activity; and improving mental health and well-being.*

4. **STP response:** The STP strongly supports addressing these priorities, Addressing these areas in collaboration with our wider partners is key to delivering our Triple Aim as described above. These priorities are visible through the work of our STP Prevention Board and STP Mental Health workstream. As an example the STP is implementing the National Diabetes Prevention Programme across Herefordshire and Worcestershire.

- *Prevention. The Board has asked for a robust prevention narrative to be evident throughout the STP. It asked for prevention to be embedded within each programme area, as well as delivered through specific delivery platforms such as social prescribing.*

5. **STP response:** Both Herefordshire and Worcestershire Unitary and County Council's Public Health Directors (DPHs) and teams are integral to delivery of the STP Prevention programme. The DPHs have developed a set of prevention interventions relevant for each Clinical Work programme which will support the programmes to address prevention in their plans. When we conduct "deep dives" into our individual work programmes this is a key line of enquiry. Under the leadership of Public Health, the STP is developing a Prevention Dashboard so we can set our ambition and monitor our progress.

- *Engagement. The Board has sought assurance that engagement will continue beyond the 2016 phase of engagement on high level plans. I expect strong engagement and formal public consultation on specific programme areas as more detailed plans develop.*

6. **STP response:** The STP expects the same and is fully committed to engagement. In addition to regular reports to the Board, the STP recently presented the Local Maternity Plans as an example of delivering on this commitment. The STP has recruited a full time Community Engagement Officer, Linda Onerhime who is focusing on supporting the following programmes with their engagement activities: Local Maternity Systems Plan, Cancer Programme, Mental Health and Learning Disability Services.

- *Digital health offer. Although the Board has recognised the potential benefits of digitalising the health offer, for example by on-line appointment booking; Skype consultations; or access to digital advice. However, it has also sought reassurance that those who cannot access on-line services should not be disadvantaged.*

7. **STP response:** The STP is currently refreshing the Digital delivery programme and County Council colleagues are and will be core members of taking the local vision forward. Improving access for all patients is a core requirement, the STP assures the board that those who are not digitally able will not be overlooked and therefore disadvantaged. This is evident through the delivery of the “Local Digital Roadmaps”.

- *Impact on Adult Social Care. Board members have consistently asked about the potential impact of the STP on other services, in particular on Adult Social Care. They have expressed concern that the STP may increase demand for Adult Social Care and that this has potential has not yet been modelled.*

8. **STP response:** The STP fully acknowledges that the population of Herefordshire and Worcestershire will only fully benefit and achieve the best outcomes if there is a robust and sustainable health and social care provision. Providing timely access and discharge to health and social care services is to the benefit the population, to ensure they benefit from improved short and long term health and social care outcomes. The STP is fully committed to making sure that every patient is seen and treated by the right person, in the right place and at the right time and continue to work very closely with council colleagues on this. County Council membership on the STP board ensures close attention is paid to this.

- *Details of plans. Board members have regularly asked for the detail of the plans. They have been broadly in agreement with the high level aims, but have wanted to see more detail about specific impact on local residents.*

9. **STP Response:** Since the final STP was published on the 5th of July the implementation plan for the STP has continued; Programmes where the HWB has

received a formal update include: Future of Acute Hospital Services – July and NHS Local Maternity Systems Plan – October.

- *Impact of partners across the system. Board members have emphasised the need to involve partners across the system, including District Councils, Police, Fire and Rescue, in considering the challenges and opportunities of the STP.*
- *Housing. The Board has stressed the importance of appropriate and safe housing to individual health outcomes and has asked for plans to include reference to closer working on housing across the whole system.*
- *Transport. Board members have consistently expressed concern about changes in service location. They have stressed the challenges of rurality and importance of maintaining good access to services.*

10. STP Response: Areas which have been raised by the Board where the STP agrees more can be done is on Housing, Transport and working better with partners (such as police, fire and district councillors) across the system. Although it is recognised that the individual organisations that form the STP have engaged at differing levels and through varied forums on these areas and relationships, the STP as a collaboration of partners welcomes the board's support in improving on this.

Developing Accountable Care across Herefordshire and Worcestershire

11. An Accountable Care System (ACS) is a place-based system which will take collective responsibility for managing performance, resources and the totality of health. This opens up possibilities for easier and more effective integrated working with local authorities, in particular with regard to public health and social care services. Local authority statutory duties remain unchanged within an ACS, but there are new opportunities to improve delivery of the statutory duty of collaboration. Once an ACS is approved they will receive greater freedoms and flexibilities from NHS England and NHS Improvement.

The STP held a workshop for the STP Partners in November 2017, to review the approach to delivering Accountable Care in Herefordshire and Worcestershire.

Legal, Financial and HR Implications

12. There are no specific legal, financial or HR implications associated with this paper, but there will be significant implications associated with the development of plans for each programme transformation area within the STP and their subsequent implementation. As these plans are developed these will be identified and reported in due course and dealt with through self-standing reports.

Privacy Impact Assessment

13. There are no specific issues to highlight at this stage

Equality and Diversity Implications

14. There are no specific issues to highlight at this stage

Contact Points

County Council Contact Points

County Council: 01905 763763

Worcestershire Hub: 01905 765765

Specific Contact Points for this report

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Supporting Information

A full copy of the plan and summary plan can be accessed through

www.yourconversationhw.nhs.uk.